Bechtel

Bechtel Overseas Corporation

World Trade Center 1191 Corniche El Nil Street Beaulac, Cairo, Egypt P.O.Box 716 - Attaba - Cairo Telephone: 5741494 - 5747273 - 5747801/5

Facsimile: 5767551 - 5788893

Site Address **Bechtel Overseas Corporation** Egypt BOOT # 1, Sidi Krir Units 3&4 KM 30, Alexandria - Matrouh Road P.O. B ox 102, Borg El Arab New City Alexandria, North Coast, Egypt. Tel: 508 25 24&26&27 Fax: 508 25 15

SIDI KRIR UNITS 3 & 4 POWER PROJECT

LETTER OF COMMENDATION

KAHROMIKA

11 JULY 2000

Kahromika has been employed as a Subcontractor on the Sidi Krir Units 3 & 4 Power Project as the Mechanical, Piping, Boiler Installation and Structural Steel Erector.

Under the Subcontract, Kahromika mobilized to site in November of 1999 to work with Bechtel to prepare the site for the structural steel erection. During this period, Kahromika's responsiveness, cooperation and adaptability was essential in contributing to the successful start of the construction activities. Since that time the Kahromika has consistently worked to support the

Kahromika entered into agreement with Bechtel under a Performance Incentive Contract (PIC), a new concept for both Bechtel and Kahromika which provided the ability for Kahromika to achieve incentives for maintaining Safety, Quality, Schedule and Cost Performance while working in a blended organization with Bechtel. To date, all requirements of all five Performance Incentive Milestones have been achieved.

Kahromika's management have fulfilled the commitment to work to Bechtel's Safety Standards and Procedures and have worked with Bechtel to overcome any difficulties encountered. When issues have arisen, Kahromika has been responsive and effective in their resolution. Kahromika performance is a major factor in the Project's achievement of reaching a Safety milestone of one million manhours without a Lost Time Accident.

The quality of Kahromika's work has been of a high standard and, in particular, their work on Structural Steel, Condenser and Boiler erection deserves special recognition. The willingness of Kahromika's non-manual personnel to work closely within the Organization has allowed quick resolutions to construction and technical issues to the benefit of all.

Kahromika's schedule and cost performance has also been a major success for Kahromika and for the Project Team. Kahromika's performance level on this Project is higher than other Projects that are currently managed by Bechtel in Middle East. As testament to this, Kahromika has achieved all of their Milestones to date, which have been set on a progressively more aggressive basis.

Kahromika's commitment, professionalism and support as part of the Project Team, has contributed to the successful relationship Bechtel and AIC have enjoyed on the Project to date.

D. L. Webster

Bechtel Site Manager



Bechtel Overseas Corporation

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SIDI KRIR UNITS 3 & 4 POWER PROJECT

RECOGNITION OF SIGNIFICANT CONTRIBUTION

KAHROMIKA

20 JANUARY 2001

Since mobilizing to the Project in November 1999, Kahromika has been the Performance Incentive, Subcontractor for the Mechanical, Piping, Boiler and Structural Steel Erection work. This Recognition of Significant Contribution is for Kahromika's hard work and commitment to the Project.

Since their arrival, Kahromika has successfully integrated into the Project Team, providing highly skilled Craft and Non-Manual personnel and successfully blending them throughout the construction organization. Kahromika's contribution has allowed the project to execute some major equipment installations in what is believed to be world record time.

The first major achievement was the erection of the two steam drums. Working closely together Bechtel and Kahromika utilized a strand jack system to place with steam drums within five weeks of each other and three months ahead of the schedule date. In addition, the two 150-ton condensers were prefabricated and installed in the structure within 3 months by utilizing a temporary monorail system.

Recently, the Hydrostatic Testing of Boiler Unit Three was successfully executed ahead of the schedule. During the course of the erection, in excess of eleven thousand, seven hundred and fifty welds were executed all of which passed the hydro test without failure. This achievement is a credit to the skill of Kahromika's craft personnel and their supervisors.

Kahromika's contribution to date has been a significant factor in achievements leading to the Project currently being more than 75% complete and three months ahead of its guaranteed schedule.

Based on Kahromika's professionalism and commitment to the Project's principals and goals, we hereby present Kahromika with this award in recognition of their efforts to date.

D. L. Webster Site Manager

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SIDI KRIR UNITS 3 & 4 POWER PROJECT

RECOGNITION OF SIGNIFICANT CONTRIBUTION

KAHROMIKA

2 JULY 2001

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Recently, the hydrostatic testing of boiler unit four and the Boiler duct leak test was successfully executed ahead of the schedule, During the course of the erection, in excess of eleven thousand, seven hundred and fifty welds were executed all of which passed the hydro test without failure. This achievement is a credit to the skill of Kahromika's craft personnel and their supervision.

Every successful Project needs Management at the top, supported by other departments such as Procurement and Design Engineering and along with this requires excellent Field Supervision. This is what Kahromika has provided. Kahromika has some of the best craft supervisors that Bechtel has seen anywhere, providing craft leadership in order to meet an aggressive schedule. The project has met all goals we have set forward after two years and are on schedule for Construction Substantial Completion two months earlier than guaranteed. This has been made possible with the outstanding cooperation shown by Kahromika and there Management Team.





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D. L. Webster Site Manager